



**LIEUTENANT GENERAL (Retired) ROBERT BAXTER CBE DSc FIET FBCS CITP**  
**MASTER OF SIGNALS**

Robert Baxter was commissioned into the Royal Corps of Signals and early service included: military assistance in Africa; special communications; and, operational service in Northern Ireland, the Gulf and Balkans.

He has delivered CIS and electronic warfare support, at most levels, including as Commander of the 1<sup>st</sup> Signal Brigade when he was awarded the CBE for his service. He much enjoyed the trials and pleasures of a Joint and Multi-national command that included signal, aviation, intelligence and logistic units from five nations and, a novelty for both parties, a Hungarian Mechanised Battalion. Close encounters with NATO command states and budgeting and procurement systems added spice to the whole experience.

Staff posts have included: Chief of Staff of an armoured brigade; instructing in command, leadership and decision making; developing command doctrine, the approach to future warfare and future force structures; project managing command support systems for all 3 Services; and, establishing the MOD's CIO organisation in 2000 with the Defence Information Strategy.

More senior posts have included: Commandant, Royal Military College of Science; Director General Development and Doctrine; Director General Logistic Support and Equipment at Headquarters Land; and, finally, Deputy Chief of Defence Staff (Health) responsible for the Defence Medical Services during two wars. Currently he is restoring a house built in 1840 and preparing to play at crofting in the Highlands of Scotland! He is chairman of a charitable trust, director of another and Master of Signals, a post that has its origins in the Tudor Master of the Posts. He is married to Gwynedd a flautist and historian and has a daughter, Mhairi who works in publishing. He enjoys military history, the mountains and pretty much any activity in, on or under water.